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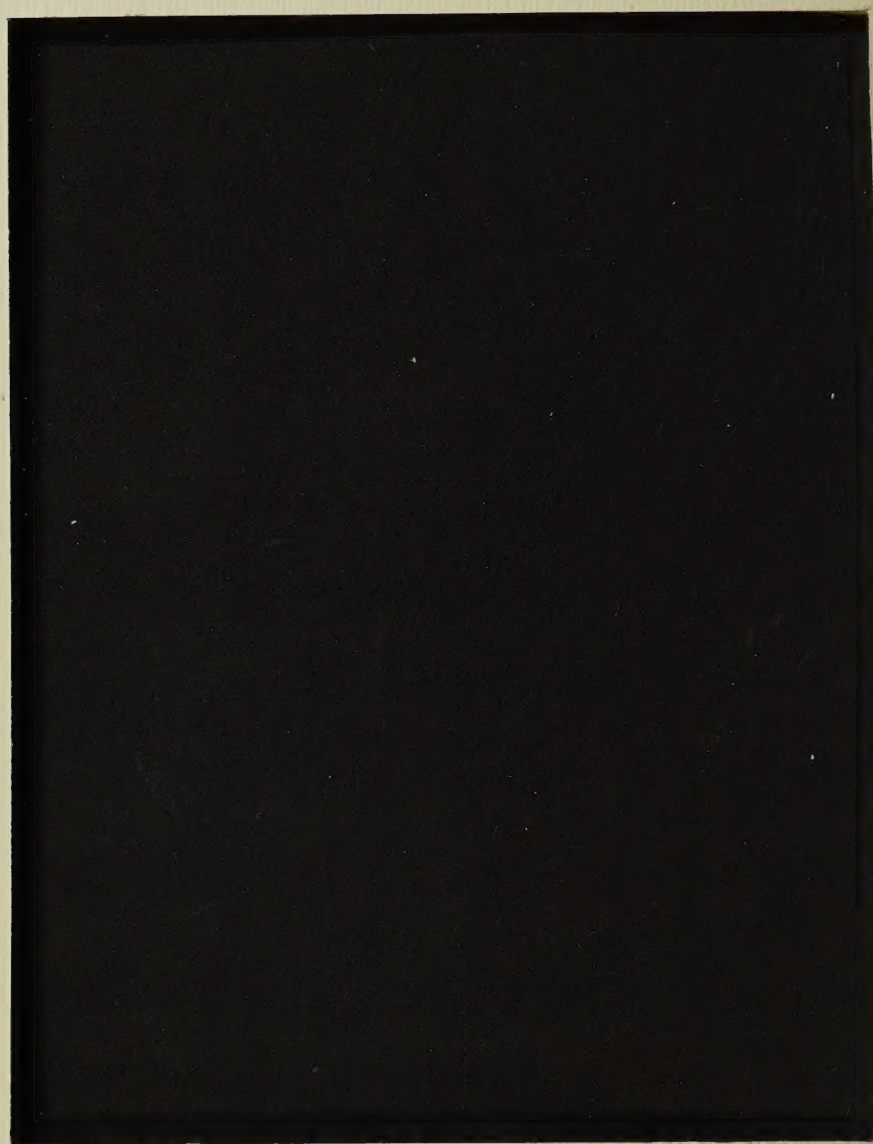
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GOVERNMENT OF CANADA

A Distinguished Contribution

1991-1992
Annual Report
to the Community





Jean Wishart The watercolour on the cover of this year's annual report was painted by Jean Wishart, a prominent local artist and a recent patient at St. Peter's Hospital. 🍷 A graduate of the Ontario College of Art in Toronto, and the Cooper Union and the Arts Students' League in New York, Ms. Wishart's work has been widely exhibited in galleries throughout the Hamilton area. 🍷 She assisted Group of Seven painter Arthur Lismer with his students in the years prior to 1936, and later taught drawing, painting, design and art history at the Hamilton Technical Institute. 🍷 Ms. Wishart passed away on August 8, 1991 after a three-year stay at St. Peter's. She was 89.

URBAN MUNICI
APR - 1993
COVER

A distinguished contribution

MORE THAN EVER before, hospitals have had to justify the important work they do in maintaining the health of our communities. As a chronic care facility dedicated to offering a high level of care and treatment for the elderly, St. Peter's Hospital is no exception.

Over the past year, the provincial government has sharply curtailed funding allocations for all hospitals, and has called into question the role of chronic care hospitals in particular. In its admirable efforts to offer more health care services in the community, the government has seemingly overlooked the very significant contribution that chronic facilities make in helping seniors to overcome the debilitating and demoralizing effects of serious health problems such as strokes, arthritis, and Alzheimer's disease.

At St. Peter's Hospital, we realize that, regardless of the levels of service offered to seniors in their homes, there will always be a need to provide a high level of hospital-based care for people whose chronic illnesses are most debilitating.

For more than 100 years, St. Peter's Hospital has been making valuable contributions to health care in the Hamilton-Wentworth community. We have taken a leadership role in providing new and improved services to help seniors maintain as much independence and dignity as possible, and we have worked as advocates for the elderly who are so often neglected in planning for the provision of effective health services.

All of our patients have been valuable members of our society and deserve to receive high quality health care. We also recognize that we must be financially responsible and ensure that our care and treatment are provided as effectively and efficiently as possible.

In this year's annual report, St. Peter's Hospital is pleased to profile some of our patients who have made distinguished contributions to our community. St. Peter's too believes it has a responsibility to make a significant contribution to the well-being of our community, and to the care of seniors in particular. It is a position we will continue to hold as we face the challenges of the future.



Judith R. Meeks
President



Leila W. M. Ryan
Chair, Board of Directors



Josip Pokupec A cycling enthusiast for most of his life, Josip Pokupec was the national cycling champion in Yugoslavia in 1938 and a competitor at the 1936 Berlin Olympics. 🏆 After his retirement from amateur sport in the late 1940s, Mr. Pokupec became coach of his country's national cycling team. He moved to Canada with his wife and two children in 1959, and established the former Castle Motors Garage on York Street in Hamilton. 🏆 Mr. Pokupec is now 79 and a patient of St. Peter's South Wing.

Innovative and creative approaches

ST. PETER'S HOSPITAL has continued to take the lead in the provision of health care for seniors by offering innovative approaches to service both in the hospital setting and in the community.

The excellence of care the hospital provides is manifest by the recognition granted it last November by the Canadian Council on Health Facilities Accreditation. St. Peter's received a three-year accreditation – the highest award any hospital in Canada could achieve at that time.

Acknowledgement of St. Peter's outstanding work in seniors' health care has also come from the Ministry of Health. The hospital's work with the community to establish a Comprehensive Health Organization for seniors was recognized. Such a program will allow for co-ordinated access and delivery of an integrated range of services to meet the health and social service needs of the elderly segment of our community. If it is deemed feasible, the program would be the first of its kind for seniors in Canada.

Other health facilities and organizations are increasingly looking to the expertise of St.

- Peter's, and as a result, many hospital staff have been called upon to address gatherings, to consult, and to conduct educational sessions for the benefit of their peers across Canada.

St. Peter's Hospital has also led the way in analyzing current health care service and in exploring new ways to deliver care in the

future. National interest has been generated as a result of a study which reviewed the costs of institutional and community-based care for Level III chronic patients. As a result of another study which assessed the individual health conditions and needs of its inpatient population, St. Peter's has begun to significantly reorganize its programs to better serve chronically ill seniors requiring hospitalization.

Programs which have already demonstrated effectiveness in patient care have been strengthened. The hospital's pet therapy program has been expanded after it was shown that pet visits help improve the conditions of many chronic care patients, and especially those with cognitive difficulties. The hospital has also moved to strengthen the provision of care for the terminally ill by designating teams of specialized staff for the Palliative Care Program.

IN OTHER NEW developments during 1991/92, the hospital completely revamped its emergency response procedures and began the implementation of a policy offering active cardio-pulmonary resuscitation to staff, visitors and patients who wish it — a unique program for a chronic care facility.

These accomplishments have been set against a backdrop of upheaval in the health care system across the province. St. Peter's has played an active role in advocating for the needs of chronically ill seniors in the local community by working toward the much needed rebuilding of the hospital's South Wing. As well, during government consulta-

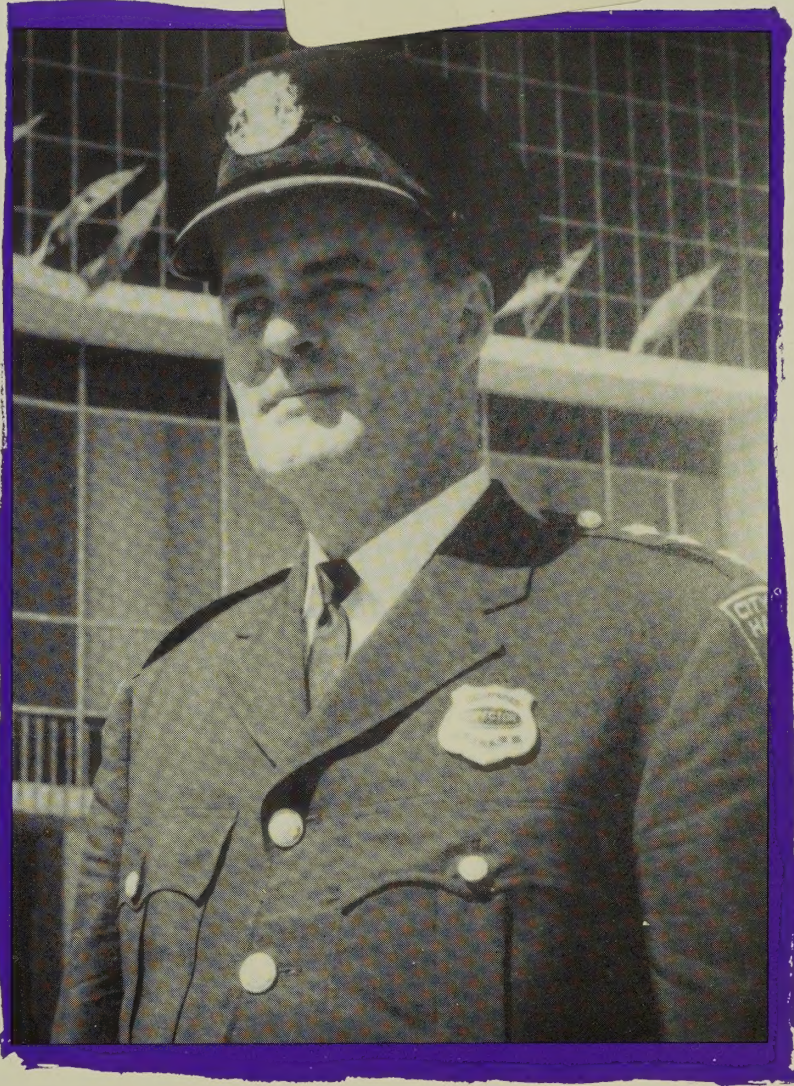
to health service

tions on Long-Term Care Reform and in a provincial study of the role of chronic care facilities, the hospital pointed out the need that chronically ill people have for skilled care and treatment in community, residential and hospital settings.

St. Peter's management and staff have been working together to deal with the severe financial constraints affecting health care and hospitals in particular. Staff members have brought forward creative ideas and carefully examined potential cost savings. Everyone has participated in a review of the hospital's organization structure to determine how efficiencies might be achieved without jeopardizing the quality of care and treatment our patients need.

The 15 community volunteers who constitute the hospital's Board of Directors have been active in the redevelopment process, and in examining and implementing strategic initiatives to ensure the hospital will be able to meet the challenges it faces. The board is well aware of the vital role it must play in guiding the hospital through the challenges ahead.

IN THESE DIFFICULT times, leadership is more important than ever. The position of St. Peter's Hospital as a leading health care organization is founded on innovative and creative approaches to health service, in partnership with other local hospitals, community organizations and agencies. St. Peter's will continue to distinguish itself in its commitment to the care of chronically ill seniors in our society.



Sam Burd A prominent leader and favourite personality among members of the Hamilton-Wentworth Police Force, Sam Burd enjoyed a career in policing that spanned 35 years. ☛ In 1953, Mr. Burd was the first officer from the Hamilton area selected to attend the prestigious National Academy Association's educational program offered by the Federal Bureau of Investigation in Washington, D.C. Over the years, he rose through the ranks of the local police force to become superintendent of the Hamilton Mountain Station, a position he held from 1973 until his retirement in 1975. ☛ Mr. Burd is now 77, and has been a patient on the 4 West Unit at St. Peter's since February, 1992.

Financial management in difficult times

Mary Putland Mary Putland has devoted the better part of a lifetime to community service. ☘ Born in Scotland, Mrs. Putland immigrated to Canada in 1913, and became involved in numerous charitable activities. She was a president of the Hamilton lodge of Daughters of Scotland, and a member of the organization for more than 50 years. Her involvement with the Ladies Orange Benevolent Association spanned nearly 60 years. Activities which Mrs. Putland helped to organize have included rummage sales and draws for charitable causes, assistance to new immigrants settling in Canada, and volunteer efforts during wartime in aid of Canadian troops overseas. ☘ Mrs. Putland is now 94 and a patient on St. Peter's 2 West Unit.



Auditors' Report to the Board of Directors of St. Peter's Hospital

We have audited the financial statements of St. Peter's Hospital for the year ended March 31, 1992 and have reported thereon to the hospital's Board of Directors under the date of May 21, 1992. The accompanying condensed balance sheet and condensed statement of revenues and expenses – unrestricted funds have been prepared from the aforementioned financial statements.

In our opinion, the accompanying condensed balance sheet and condensed statement of revenues and expenditures – unrestricted funds fairly summarizes the information contained in the aforementioned financial statements.

Pest Marwick Thom

Chartered Accountants
Hamilton, Ontario

May 21, 1992

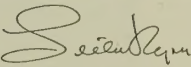
St. Peter's Hospital
Condensed Balance Sheet
as at March 31, 1992

	1992	1991
Assets		
Current Assets		
Cash	\$ 739,969	\$ 210,405
Accounts Receivable and accrued interest	608,632	640,817
Due from Ontario Ministry of Health for funding of costs	1,107,319	1,002,846
Prepaid expenses	76,996	133,401
Inventory of supplies, at cost	146,929	150,606
	<u>\$ 2,679,845</u>	<u>\$ 2,138,075</u>
Designated cash and investments	5,781,942	4,764,896
Property, plant and equipment	7,420,481	7,674,044
	<u>\$ 15,882,268</u>	<u>\$ 14,577,015</u>
Liabilities and Equity		
Current Liabilities		
Accounts payable and accrued liabilities	\$ 3,924,809	\$ 3,385,953
Deferred capital funding	1,103,910	1,136,249
Sick leave credits	708,541	638,668
Equity		
Unrestricted funds	4,363,066	4,651,249
Restricted funds	5,781,942	4,764,896
	<u>\$ 15,882,268</u>	<u>\$ 14,577,015</u>

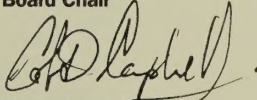
St. Peter's Hospital
Condensed Statement of Revenues and Expenses
for Year Ended March 31, 1992
Unrestricted Funds

	1992	1991
Revenues		
Inpatient income	\$ 24,668,313	\$ 21,585,175
Other income	960,709	726,606
	<u>\$ 25,629,022</u>	<u>\$ 22,311,781</u>
Expenses		
Salaries, wages and benefits	20,263,695	17,729,357
Supplies and other expenses	5,399,928	4,782,182
Municipal taxes and depreciation on building	260,142	260,142
	<u>\$ 25,923,765</u>	<u>\$ 22,771,681</u>
Excess of Expenses over Revenues before transfers	294,743	459,900
Transfer from Restricted Funds for Qualifying expenses incurred in 1990		(290,758)
Excess of Expenses over Revenues after transfers	<u>\$ 294,743</u>	<u>\$ 169,142</u>

On behalf of the Board:



Board Chair



Finance and Audit
Committee Chair

Note Detailed Financial Statements and Auditors' Report are available separately through the Financial Services Department of St. Peter's Hospital.

Leaders that guide the way

BOARD OF DIRECTORS

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Chair

Dennis Martin
*Past Chair, and Chair
Nominating Committee*

Douglas Harris
Vice-Chair

Sandra Stewart
*Vice-Chair and Chair,
Public Relations
Committee*

Colin Campbell
*Chair, Finance and Audit
Committee*

Jerry Disher
*Chair, Planning and
Quality Assurance
Committee*

George Pyle
*Chair, Development
Committee*

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Bill Filer
Douglas Gowland
Adrian van Halderen
Richard Leppert
Norman Levitt
Judith R. Meeks, D.B.A.
John Michiels, M.D.
Jane Milanetti
Albert Tufts

Honorary Members

William Callaghan
Ven. William Filer
Benjamin Simpson

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Chair and Chief of Staff

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Ivan Bracalenti, M.D.

Anne Braun, M.D.
*Head of Service, General
Chronic Care*

Anne Hamilton, M.D.
William Kennedy, M.D.
Oded Klinghoffer, M.D.

Kenneth LeClair, M.D.
*Head of Service,
Pyschogeriatrics*

John Michiels, M.D.
President, Medical Staff

Barry Munn, M.D.

William Niskier, M.D.
*Head of Service, Day
Hospital*

Margaret Woods, M.D.

Ex officio

Judith Meeks, D.B.A.
May Cohen, M.D.
J.G.Purdell-Lewis, M.D.

HOSPITAL ADMINISTRATION

Executive Staff
Judith Meeks, D.B.A.
President

June Bain
*Vice-President, Finance
and Hospital Services*

William Bloor
*Vice-President,
Corporate Services*

Janet Farrell
*Vice-President, Patient
Care*

J. Geoffrey Purdell-
Lewis, M.D.
*Vice-President, Medical
Services*

Jeanne Hay
Executive Assistant

Directors

Sue Gilbert
Director, Nursing

Tricia Hellingman
*Acting Director, Public
Relations*

Diane Hepple
Director, Development

John Plouffe
*Director, Human
Resources*

Janet Sparks
Director, Hospital Services

James Stephens
Director, Finance

Jane Wanamaker
*Director, Professional
Services*



The St. Peter's Board of Directors Front Row from left are: Judith Meeks (President), Dennis Martin, Colin Campbell, Sandra Stewart, and Norman Levitt. Back Row: George Pyle, Jane Milanetti, Leila Ryan, Albert Tufts and Douglas Harris Absent: Bryan Alton, Jerry Disher, Bill Filer, Douglas Gowland, Adrian van Halderen, Richard Leppert and John Michiels

Our Mission

We are a leading health care organization. Our mission is to provide a comprehensive range of services designed to improve the quality of life of seniors.

Our Values

We believe that the role of health care is to optimize the quality of life

We believe that the pursuit of excellence must be inherent in all our endeavours

We value the uniqueness of each person and support the principle of client choice

We believe that knowledge and professionalism are essential to leadership

We value creativity and innovation

We value relationships in which all parties derive benefit

We believe that significant advancements can arise out of collective thinking

Our Strategy

We will build on our current strengths to reach out to the community

We will develop a continuum of services that support both individuals and families from wellness to death

We will target our services towards seniors and their families

We will offer our services directly or through relationships with other organizations

We will pioneer methods of service delivery and evaluation of outcomes, and share with others the knowledge gained

We will enrich educational opportunities for health care professionals

Produced by the
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